



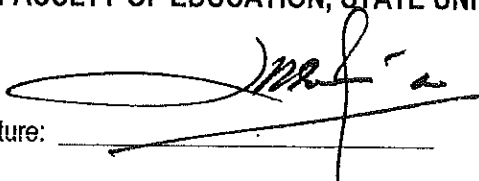
**MEMORANDUM OF UNDERSTANDING**  
**between**  
**FACULTY OF EDUCATION**  
**STATE UNIVERSITY OF SURABAYA, INDONESIA**  
**and**  
**COLLEGE OF LOCAL ADMINISTRATION**  
**KHON KAEN UNIVERSITY, THAILAND**



State University of Surabaya, UNESA, Indonesia and College of Local Administration (COLA), Khon Kaen University (KKU), Thailand agree to enter into a formal collaborative agreement based on a foundation of trust for the mutual benefit and development of the two institutions and the promotion of international understanding and goodwill.

1. UNESA and COLA, KKU will jointly develop some or all of the following activities based on their respective academic and educational needs:
  - a. exchange of research materials, publications and information;
  - b. development and operation of joint academic programs;
  - c. support for distance learning courses, with mutual written consent before expenses are incurred;
  - d. organization of joint research programs;
  - e. exchange of students;
  - f. exchange of academic staff;
  - g. exchange of administrative and other non-academic staff;
  - h. development of common curricula in areas of mutual interest;
  - i. co-operation in the recruitment of students to our two institutions.
2. The implementation of exchange based on this agreement shall be separately negotiated and determined by both universities.
3. Nothing shall diminish the full autonomy of either institution, nor will any constraints or financial obligations be imposed by either upon the other in carrying out the agreement.
4. This Memorandum is subject to revision or renewal by mutual agreement. It is also understood that either institution may terminate the agreement at any time, although such action will only be taken after mutual consultation in order to avoid any possible inconvenience to all parties.
5. The Memorandum will be valid for five years in the first instance. Thereafter, renewal of the Memorandum will be subject to the agreement of both parties.
6. This agreement is effective when the representatives of both institutions have signed and dated the document.

**AUTHORIZED TO SIGN FOR AND ON BEHALF OF  
THE FACULTY OF EDUCATION, STATE UNIVERSITY:**

Signature: 

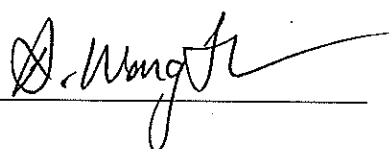
Date: July 28, 2013

Name in Capitals: Drs. I NYOMAN SUDARKA, MS

Position in Organization: DEAN OF FACULTY OF EDUCATION  
STATE UNIVERSITY OF SURABAYA

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**AUTHORIZED TO SIGN FOR AND ON BEHALF OF  
THE COLLEGE OF LOCAL ADMINISTRATION, KHON KAEN UNIVERSITY:**

Signature: 

Date: July 28, 2013

Name in Capitals: Assoc. Prof. SUPAWATANAKORN WONGTHANAWASU, Ph.D

Position in Organization: DEAN OF THE COLLEGE OF LOCAL ADMINISTRATION

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